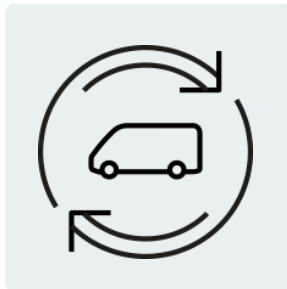




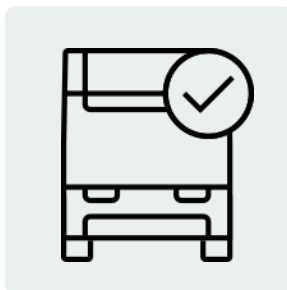
Arrival's ESG strategy

Clean



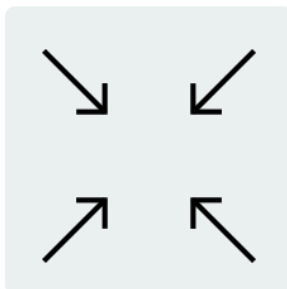
Net zero

Committed to The Climate Pledge, and to achieve net zero carbon emissions by 2040



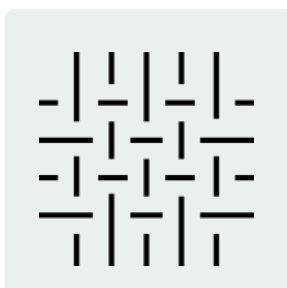
Zero tailpipe emissions

Electrifying commercial vehicles for cleaner cities



Low impact

Measuring and minimizing environmental impact in our design and engineering processes



Low carbon production

Proprietary composite materials with in-mold color, removing the need for large footprint paint processes

Circular



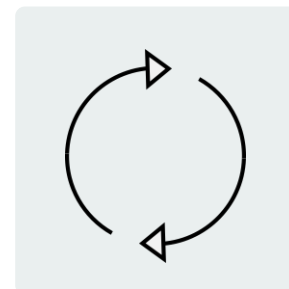
Upgradable

Updating software and hardware means our vehicles only get better from the day they're made



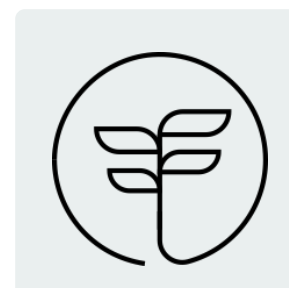
Modularity

Grid-based architecture enables reusable components in vehicles or other applications



Zero waste to landfill

Using only what we need in our Microfactories, with production offcuts recycled into vehicle components



Environmental management system

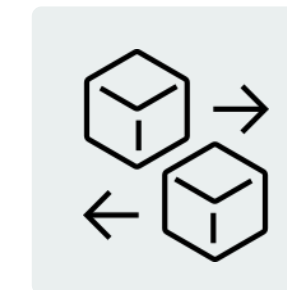
Aiming for ISO 14001 certification for all production sites

Equitable



Accessible

Inclusive by design, for the diversity of users



Local supply chains

Providing work for local talent and economic uplift for communities



Transparency

Implementing industry-leading supply chain traceability and code of conduct